Understanding and Predicting Effort in Software Projects

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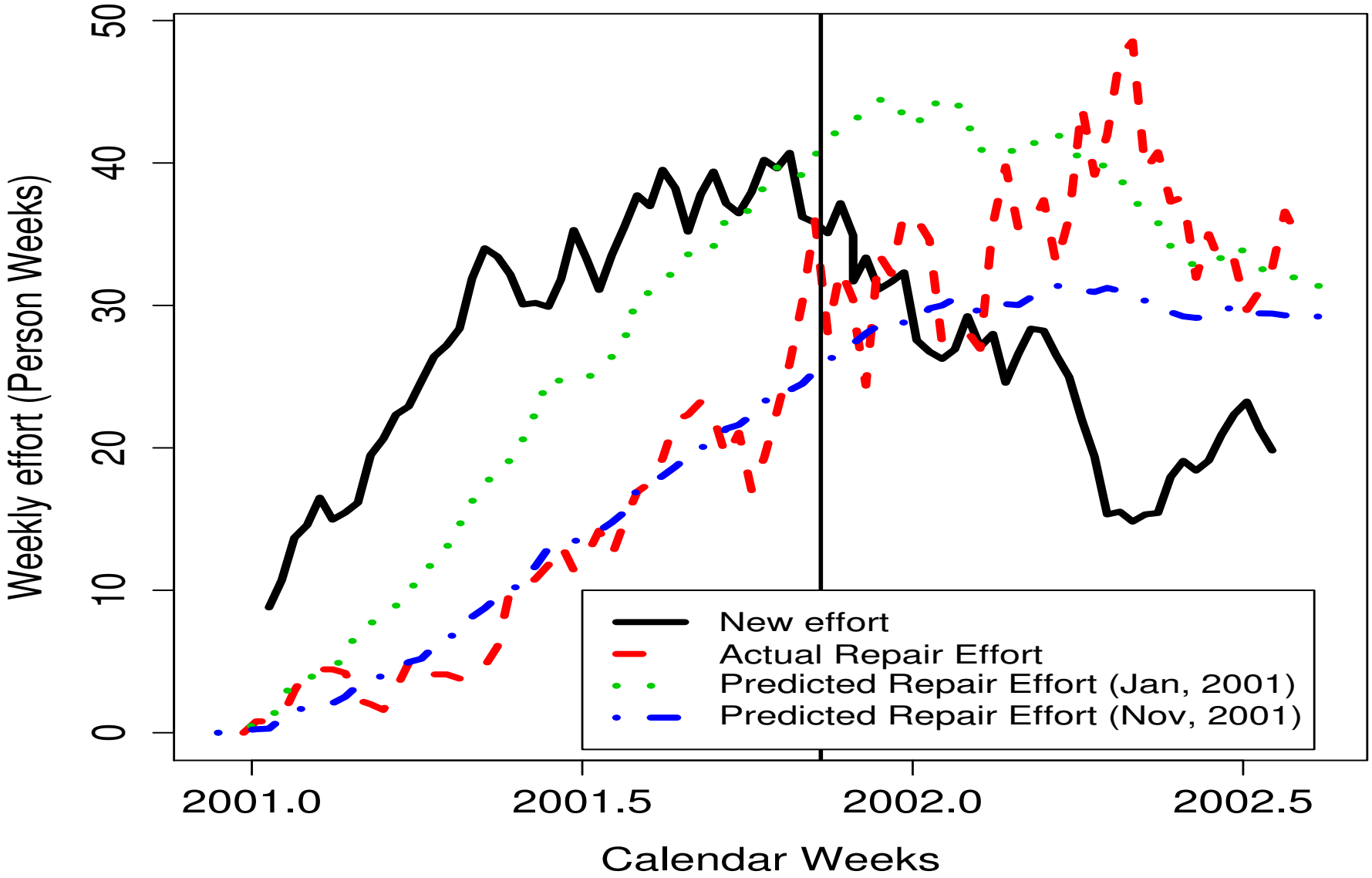
Outline

- Background
  - Motivation
  - Software project repositories
  - How to use change data
- A model of software project
  - Predicting schedule
  - Predicting post-release defects
- Discussion

Motivation

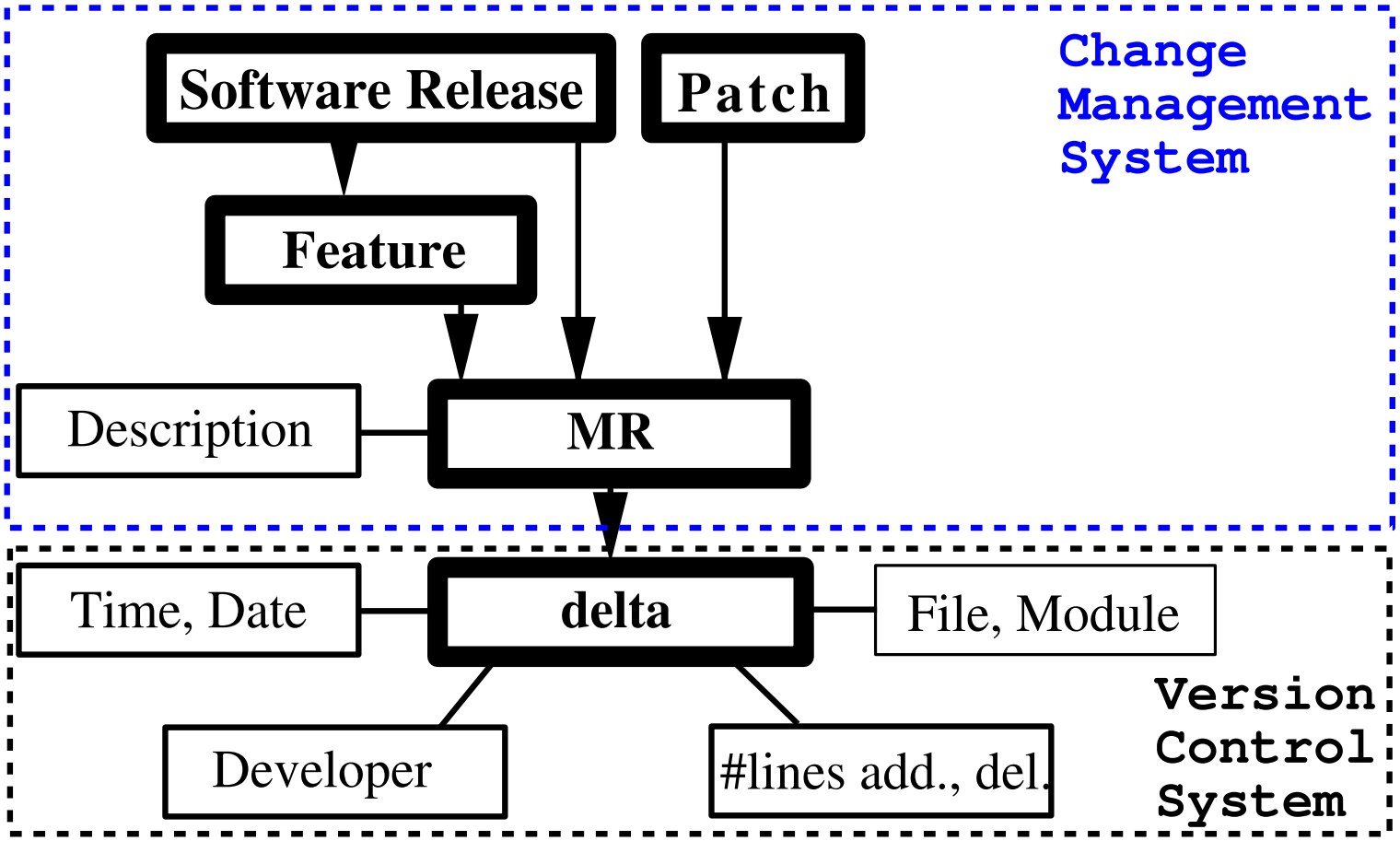
- To quantify software production: make informed trade-offs between schedule, quality, cost.
  - Visibility: where/when effort is spent, defects introduced
  - Predictability: what will be the impact of choosing technology, processes, organization
  - Controllability: trade-offs between time to market, features, quality, and staffing

Example: Release Dates



Background: Illustration

- Software is created by changes
- Changes are tracked



Approach

- Use properties and relationships among changes to model phenomena in software projects
  - Obtain change properties from project repositories (VCS/CMS)
  - Model staffing/schedule/quality relationships to predict future changes
  - Use predicted changes to predict repair effort schedule, post release defects, and feasibility of the current schedule
  - The product/code is simply a dynamic superposition of changes, and is not of particular interest otherwise

Why Use Project Repositories?

- The data collection is non-intrusive (using only existing data minimizes overhead)
- Long history of past projects enables historic comparisons, calibration, and immediate diagnosis in emergency situations.
- The information is fine grained: at MR/delta level
- The information is complete: everything under version control is recorded
- The data are uniform over time
- Even small projects generate large volumes of changes: small effects are detectable.
- The version control system is used as a standard part of a project, so the development project is unaffected by observer

Pitfalls of Using Project Repositories

- Different process: how work is broken down into work items may vary across projects
- Different tools: CVS, ClearCase, SCCS, ...
- Different ways of using the same tool: under what circumstances the change is submitted, when the MR is created
- The main challenge: create change based models of key problems in software engineering

Existing Models

- Predicting the quality of a patch [7]
- Globalization: move development where the resources are:
  - What parts of the code can be independently maintained [8]
  - Who are the experts to contact about any section of the code [5]
- Effort: estimate MR effort and benchmark process
  - What makes some changes hard [3]
  - What processes/tools work [1, 2]
  - What are OSS/Commercial process differences [4]
- Project models
  - **Release schedule** [9]
  - Release readiness criteria
  - Release quality

Change Data Methodology: Project Sample

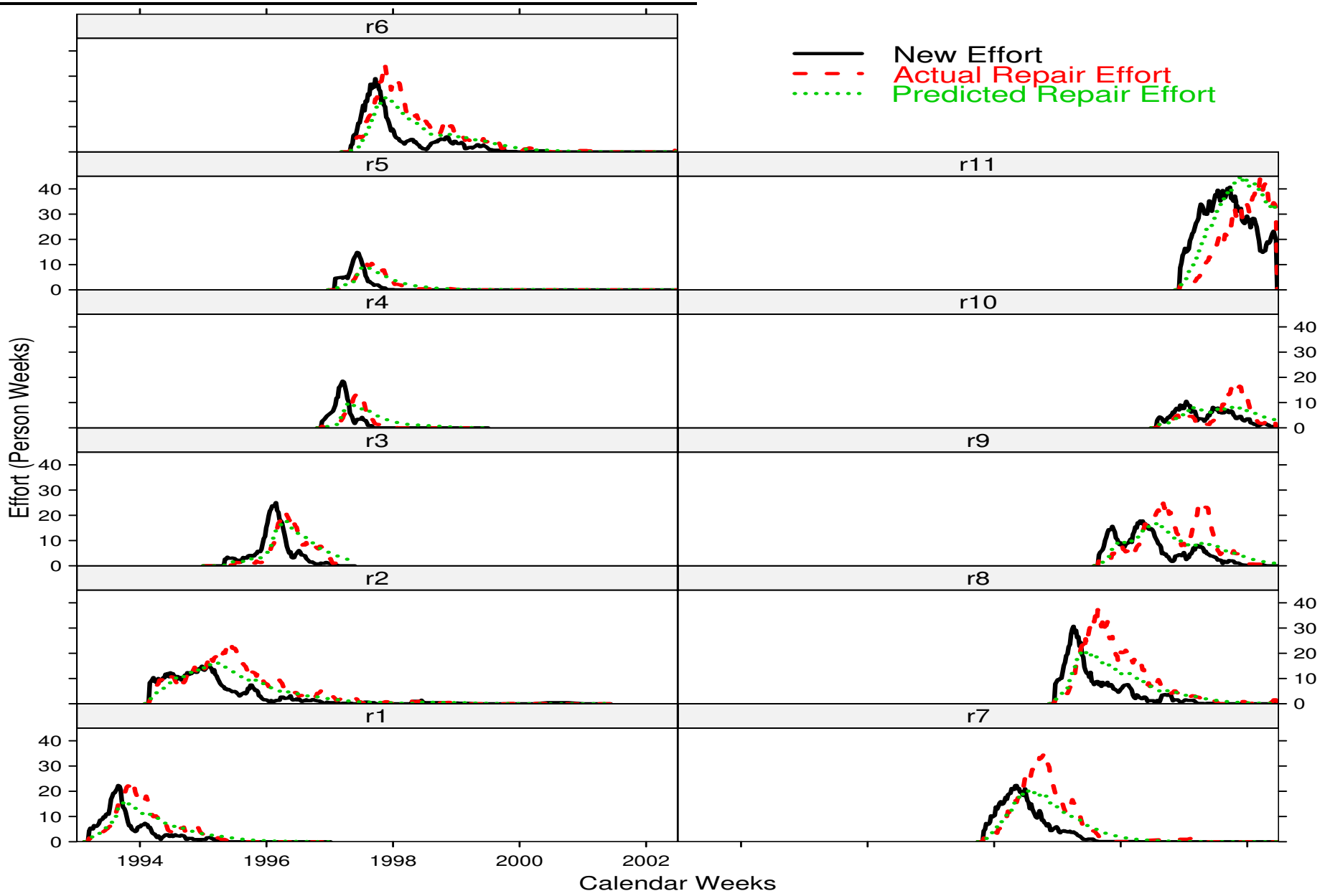
- *Languages*: Java, C, SDL, C++, JavaScript, XML, ... *Platforms*: proprietary, unix'es, Windows, VXWorks, *Domains*: embedded, high-availability, network, user interface *Size*: from largest to small

Type	Added KLines	KDelta	Years	Developers	Locations
Voice switching software	140,000	3,000	19	6,000	5
Enterprise voice switching	14,000	500	12	500	3
Multimedia call center	8,000	230	7	400	3
Wireless call processing	7,000	160	5	180	3
Web browser	6,000	300	3	100/400	
OA&M system	6,000	100	5	350	3
Wireless call processing	5,000	140	3	340	5
Enterprise voice messaging	3,000	87	10	170	3
Enterprise call center	1,500	60	12	130	2
Optical network element	1,000	20	2	90	1
IP phone with WML browser	800	6	3	40	1
Web sever	200	15	3	15/300	

Software Project Expressed through Changes

- Project consists of two types of changes
  - business driven changes — planned new feature/platform changes
  - consequences — repair changes due to incorrect implementation of new features or unanticipated interaction or novel exercise of "base" functionality
- Assume "modification $\Longrightarrow$ repairs later"
  - A unit of effort spent on new "planned" changes generates B units of repair effort with delay T
  - Choose appropriate distribution for B and T
    - $B \sim \text{Poisson}(\mu)$
    - Times until each unit of repair effort is spent are IID $T \sim \text{Exponential}(\lambda)$

Model Fit: 11 Releases



Model Details

- Notation
  - Denote N_{t_i} the number of new feature effort units at time t_i, and, similarly B_{s_k} for fixes. Denote $B_{[a,b]}$ to be repair effort units on interval $[a, b]$
  - Project data (N_{t_i} and B_{s_k}) are observed until time t
  - No direct links between changes are observed
- The $-log(\text{Likelihood}(\mu, \lambda))$ is

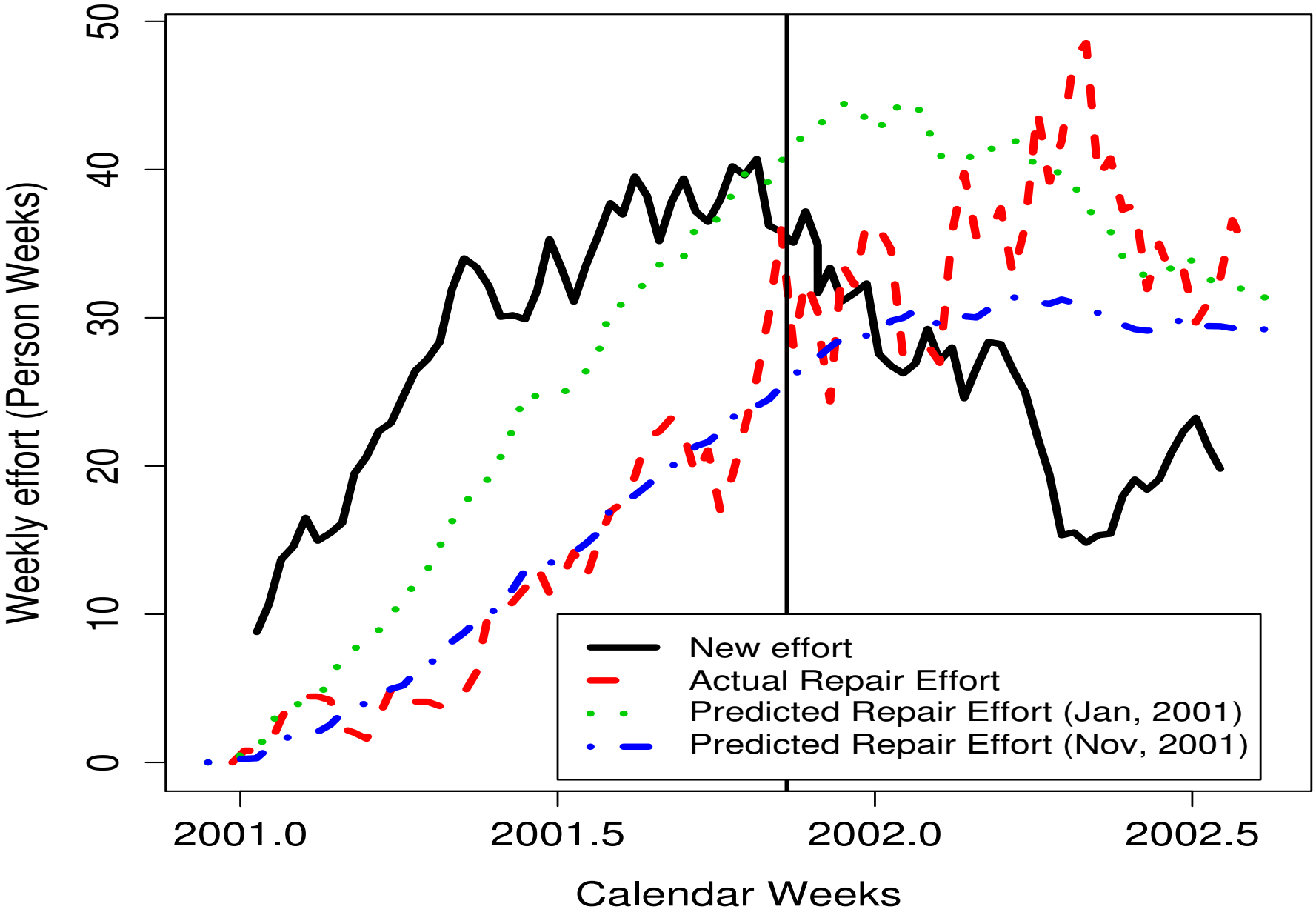
$$\sum_i \mu N_{t_i} \left(1 - e^{-\lambda(t-t_i)}\right) - B_{[0,t]} \log(\mu\lambda) - \sum_{s_k} B_{s_k} \log\left(\sum_{i:t_i<s_k} e^{-\lambda(s_k-t_i)}\right),$$

$$(\hat{\mu}, \hat{\lambda}) = \arg\min_{\mu,\lambda} -log(\text{Likelihood}(\mu, \lambda))$$

Release Planning Scenario

- Goal: Model tradeoffs between release feature content, schedule, staffing needs, and quality
  - stakeholders provide new feature content, release dates, staffing, and quality goals
  - repair schedule and post release defeacts are predicted
  - new feature content, release dates, staffing, and quality goals are revised
- Results
  - $\hat{\mu}$ shows the fraction of fix to new effort.
  - $\frac{1}{\hat{\lambda}}$ shows mean time until fix.
  - $(\hat{\mu}, 1/\hat{\lambda}) = (1.4, 19) \pm (0.2, 2)$

Predicted Schedule: Ongoing Project



Discussion

- Unified project model: predicting schedule, defects, and effort
  - Input: information that is known or should be known in advance
  - Output: likely consequences
- Change data represents a vast amount of untapped resources
- Remaining challenges
  - Broader application and validation of existing models
  - New models to address other problems of practical/theoretical significance
  - What information developers would easily and accurately enter in a CM systems?
  - What is the “sufficient statistic” for a software change?

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Abstract

We set out to answer a question we were asked by software project management: how much effort remains to be spent on a specific software project and how will that effort be distributed over time? To answer this question we propose a model based on the concept that each modification to software may cause repairs at some later time and investigate its theoretical properties and application to several projects in Avaya to predict and plan development resource allocation. Our model presents a novel unified framework to investigate and predict effort, schedule, and defects of a software project. The results of applying the model confirm a fundamental relationship between the new feature and defect repair changes and demonstrate its predictive properties.

Presenter's Bio

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Audris Mockus conducts research of complex dynamic systems. He designs data mining methods to summarize and augment the system evolution data, interactive visualization techniques to inspect, present, and control the systems, and statistical models and optimization techniques to understand the systems. Audris Mockus received B.S. and M.S. in Applied Mathematics from Moscow Institute of Physics and Technology in 1988. In 1991 he received M.S. and in 1994 he received Ph.D. in Statistics from Carnegie Mellon University. He works at Software Technology Research Department of Avaya Labs. Previously he worked at Software Production Research Department of Bell Labs.